



POLLY LABARRE

Co-author, *Mavericks at Work* and Co-founder, Management Lab Founding Writer, Fast
Company

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- Polly's field-tested insights help organizations change the way they change
 - Helps leaders make their organizations more resilient, innovative, and inspiring
 - Shows how to unleash the imagination, passion, and initiative of every person and build innovation into the organization's DNA
 - Provides a "Maverick Manual" for hacking the status quo to ramp up originality, invention, and game-changing disruption
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For more than 20 years, LaBarre has used her writing, business consulting, and speaking to help organizations unleash and organize human potential in ever more powerful ways.

Polly is a co-founder of the Management Lab, a "think-and-do" tank dedicated to rebooting

management for the 21st century. Along with her partners at MLab (pronounced “M-Lab”), Polly has developed a pioneering method and platform for changing how large organizations change. They run large-scale, real-world experiments in “hacking management” to build the deep organizational capabilities crucial for thriving in a creative, disruptive world: adaptability, innovation, and inspiration.

In addition to running global “management hackathons,” MLab has also built the Management Innovation eXchange (MIX), the world’s largest community of management innovators, created a clearinghouse of management hacks and innovation stories, and launched a series of events.

Polly has traveled the world to study and work with the courageous contrarians, management mavericks, and pioneering progressives who are inventing the future of organizations and business. While these are organizations of every stripe that hail from every realm of endeavor, they do share a common credo: that all change is against the rules; that the future belongs to the mavericks, the misfits, and the heretics daring enough to stand up to the status quo; that inspiring, unleashing, and amplifying human creativity, passion, and resourcefulness is the most important work of all; that the most winning organizations are animated by an utterly distinctive and deeply-felt point of view – a set of ideas with the power to fundamentally reshape the sense of what’s possible; that work is personal, values rule, freedom is a bigger game than power, and nobody wins unless everybody wins.

Early in her career, Polly was part of the founding team of Fast Company magazine. There she played a central role in the remarkable success of a magazine that recast the conventional wisdom on power, competition, work, leadership, innovation, and change. The magazine introduced the world to a new universe of organizations and leaders whose management models were as distinctive as their business models were disruptive.

Polly is the co-author of the award-winning book *Mavericks at Work: Why the Most Original Minds in Business Win*, which was a New York Times, Wall Street Journal, and BusinessWeek bestseller. Published in over 20 territories, *Mavericks* was a “Business Book of the Year” for the Financial Times, the Miami Herald, and The Economist, which called the book “a pivotal work in the tradition of *In Search of Excellence* and *Good to Great*.” CNN,

CNBC, and GMA all created series around the book.

Polly's writing has appeared in a variety of publications, including Fast Company, The New York Times, the Wall Street Journal, Harvard Business Review online, Fortune.com, the McKinsey Quarterly, and she has served as business and innovation correspondent for CNN.

TEMAS

- Innovation
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- Management 2
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PROGRAMAS

Creating Adaptable, Innovative and Inspiring Organizations

We live in a world where change is relentless and disruptive - even shocking. Success has never been more fleeting, and the ability to adapt more important. In this context, one of the most important questions leaders face is: are you changing as fast as the world is changing?

The "modern organization" was designed over a century ago - not to adapt but to preserve the status quo, not to invent the new but to clamp down on deviations from the norm, and not to unleash people but to control them. Founding member of Fast Company Magazine Polly LaBarre has been exploring how to change the DNA of an entrenched organization for nearly two decades.

Polly offers fresh perspectives to cast the most fundamental challenges for leaders and organizations in new light; after her presentations, audiences walk away with mind-flipping insights on how to evolve their management model -the most powerful source of competitive advantage today- and build an organization that is truly fit for the future: endlessly adaptable, relentlessly inventive, and genuinely inspiring.

Making Innovation an Everyday, Everywhere Capability

What company today doesn't put innovation at the top of the agenda? Yet few have devoted the energy and resources it takes to build innovation into the values, processes, and practices that rule everyday activity and behavior. No wonder. That disconnect is a product of organizational DNA - productivity, predictability, and alignment are embedded in the marrow of our management systems.

Instead, it is experimentation, risk-taking, and variety that produce game-changing innovation. Founding member of Fast Company Magazine Polly LaBarre demonstrates how to make every management process a catalyst -rather than a wet blanket- for innovation.

She shares how the world's most innovative organizations and leaders are strengthening their innovation DNA and shows audiences how to lay out the welcome mat for new and even dissenting ideas, upgrade the innovation skills of every person in the organization, build in the crucial space and slack needed for innovation, develop a robust set of innovation metrics and tools, leverage new social technologies in service of invention, bust bureaucracy and promote experimentation.

Human Organizations for Human Beings

For way too long the ruling ideology of most organizations has been control - control over people, control over information, control over deviations from the norm. That's exactly the wrong design for generating the innovation and engagement required to thrive in the 21st century. Today, leaders must shift their focus from controlling their "resources" to mobilizing and unleashing the full imagination, passion and initiative of every person inside the organization.

Those fundamental human qualities are the engine of the creative economy. They cannot

be commanded, only inspired. In this presentation, founding member of Fast Company Magazine Polly LaBarre shares how to create an environment and systems for work that unleash freedom, creativity and contribution - how to create an organization that is as human as the people who work inside it.

She takes audiences on a journey deep inside the "positive deviants" - the organizations and leaders riding the waves of change, mastering the competition, and surprising their customers and partners by busting bureaucracy, instituting radical autonomy, rethinking the work of leadership, promoting artistry and creativity, and cultivating trust and well-being.

From Web 2.0 to Management 2.0

In the coming years the Web will have as profound an effect on management models as it has had on business models. The social Web is a seedbed of new organizational forms where coordination happens without centralization, all ideas compete on equal footing, contribution counts for more than credentials, mediocrity gets exposed, communities form spontaneously around shared interests, power comes from sharing rather than hoarding, and intrinsic rewards matter most of all.

Founding member of Fast Company Magazine Polly LaBarre shows why organizations must radically rethink how they mobilize people and organize resources to productive ends. She looks at progressive companies that are using the new social technologies and undergirding principles of the Web to reinvent how they do strategy, allocate resources, make decisions, lead, engage, develop, and reward people.

The End of Leadership as we Know It

The age of the heroic, all-knowing, all-powerful leader is over. From the citizen activists of Arab Spring, to the protestors of Occupy Wall Street, to the emergence of Pirate Parties across Europe and the increasingly vocal disgruntled passengers of many an airline, the message is clear - the established way of leading, ruling, governing, and managing is not working anymore. But if the leader is not in charge, what is the work of leadership today?

Founding member of Fast Company Magazine Polly LaBarre's presentation builds on the key theme of the new age; leadership is no longer a function of your title or where you sit in

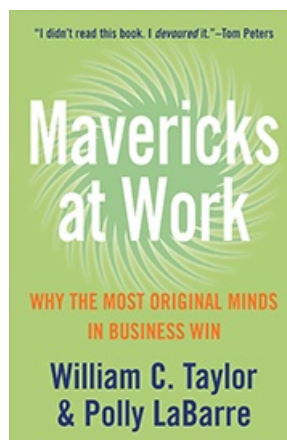
the organization - it's a function of your capacity to get things done with other people, meaning that at some point or another everybody in the organization has a chance to exercise his or her leadership capability.

Maverick Manual for Success

The future belongs to the mavericks. If we want originality and game-changing disruption in our organizations, we need to fill them with people who ignore the rules, flout convention, defy the gravity of the status quo, question constantly, and experiment fearlessly. In a world of non-stop competition and rampant commodification, mavericks are the people who invent the future and create the most value.

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MAVERICKS AT WORK

CONDICIONES

- **Travels from:** Connecticut, USA
 - **Fee Range:** USD 20.001 to USD 30.000
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